

Academic Skills Peer Coaching Handbook

THE LEARNING CENTER AT WASHINGTON UNIVERSITY IN ST. LOUIS • FALL 2025

Karen Backes, MSW • Academic Programs Coordinator II • backes@wustl.edu • (314) 935-5978

Tyler Stallings, MA • Academic Programs Coordinator II • tyler.s@wustl.edu • (314) 935-4989

Arianna Varela • Graduate Fellow • a.m.varela@wustl.edu

learningcenter.wustl.edu

TABLE OF CONTENTS

Description of Position and Expectations	2
Coaching Process and Philosophy.....	3
What is (and isn't) Academic Coaching?	3
Coach Approach Model	4
Open-Ended Questions	6
The Metacognition Cycle	7
Coaching with Understanding Model	8
Asset-Based Thinking	9
See-Think-Feel Awareness Tool	9
Self, Others, Situations (SOS) Awareness Tool.....	10
Theories on Learning and Student Development	11
Marcia Baxter Magolda's Self-Authorship	11
Lev Vygotsky's Zone of Proximal Development	11
Teresa Amabile and Steven Kramer's Progress Theory	12
70-20-10 Approach to Learning	12
Communication, Setting Expectations, and Boundaries	13
Effective Communication Strategies.....	13
Defining the Coaching Relationship.....	14
Building Rapport	15
Universal Needs and Feelings	15
Self-Disclosure	16
Icebreaker Questions & Activities.....	16
Inclusive Facilitation & Bias Considerations	17
Specific Support and Strategies	19
Setting Goals.....	19
Time Management.....	21
Memory and Time Management	24
Study Strategies	25
Note Taking.....	27
Growth Mindset.....	29
Managing Procrastination.....	31

Reflection.....	33
Addressing Test Anxiety.....	35
Academic Support Ecosystem: Resources & Referrals.....	37
Other Learning Center Resources.....	38
The Center for Teaching and Learning.....	38
Campus Resource Directory.....	39

DESCRIPTION OF POSITION AND EXPECTATIONS

The primary role of an Academic Skills Peer Coach is to support undergraduate and CAPS students as they navigate university life. Peer Coaches help foster a collaborative academic community at WashU and help sustain student success. Coaches meet one-on-one with students in need of general academic support beyond specific courses, in addition to participating in group workshops throughout the semester.

In a broader sense, the Peer Coach position is a challenging and rewarding experience that provides many opportunities to develop knowledge and skills in areas such as communication, group facilitation, evidence-based study strategies, and more.

Peer Coaches typically work 2-4 hours per week, offering 30-minute one-on-one sessions with students. Between appointments, coaches may work on other tasks related to the position, such as preparing presentations or creating new resources. Post-assessment forms must also be completed between sessions, and follow-up emails are encouraged.

Peer Coaches are required to attend a technical training regarding booking and schedule changes and are expected to manage these in coordination with staff throughout the semester. Coaches should review the separate training manual thoroughly for Workday logistics.

This Fall 2025, The Learning Center is offering a 1-credit seminar course for new Peer Coaches. Coaches will learn best practices in coaching and apply strategies with their cohort during weekly meetings. This course is required for professional development and coaching sessions will begin in tandem. The seminar course will also host presentations and Q&A sessions with campus partners, who are essential resources for Peer Coaches.

The following outline offers the foundation for The Learning Center’s Academic Skills Peer Coaching program. It also serves a dual purpose for coaches as a customizable document during the Fall seminar course. Coaches will access a digital version to create an individual workbook adding notes, prompts, scenarios, etc. This active and expansive learning will complement the course syllabus and reiterate this outline as a pedagogical tool.

WHAT IS (AND ISN'T) ACADEMIC COACHING?

The Learning Center's approach to Peer Coaching is heavily influenced by the Coach Approach model developed at the University of North Carolina Chapel Hill. According to this model, **academic coaching** is defined as a **collaborative and trusting relationship** that empowers students to understand, develop, and improve their own goals, habits, thinking patterns, strengths/weaknesses, self-regulation, academic skills, and metacognition.

Coaching is distinct from other approaches to personal and professional development, such as mentoring, advising, and counseling:

- **Coaching** emphasizes personal growth through structured support by helping individuals identify goals, explore challenges, and develop action plans.
- **Mentoring** fosters relationships for long-term development and guidance based on personal experience, insights, and knowledge.
- **Advising** offers expertise to guide decision-making.
- **Counseling** is primarily concerned with mental health and emotional well-being.

Coaching is *not* therapy, but it can have a therapeutic effect.

Your role as a Peer Coach is to help students develop their academic skills and build habits that help them succeed. Many learning barriers are multifactorial, and you are not expected to address your peers' mental or physical health, nor their personal issues.

Jot some notes below about the Peer Coach role and its overlap with other roles. If you prefer thinking visually, consider a Venn diagram:

COACH APPROACH MODEL

[UNC Chapel Hill's](#) Coach Approach Model is the foundation of the Learning Center's Peer Coaching program. It was developed by Kristin Rademacher and Marc Howlett in collaboration with Dr. Theresa Maitland, an expert on issues relating to college success of individuals with ADHD and other learning disabilities. This method of facilitating dialogue with students is built on five **core beliefs and assumptions**:

- Students are “naturally creative, resourceful, and whole.” They are not broken, and they do not need to be fixed.
- Students are the experts on their own lives.
- The student, not the problem, is the focus of the conversation.
- Challenges are opportunities for growth.
- Coaching is collaborative.

Coaching conversations go through four phases, as illustrated by the graphic to the right. You will ideally spend most of your time in the **Self-Reflect and Learn** and **Explore Options and Actions** phases.

This model uses four **fundamental coaching tools** to facilitate conversations:

- Ask open-ended questions
- Be curious
- Listen fully
- Manage yourself



What comes to mind when you think about the four fundamental coaching tools and five core beliefs and assumptions? How will you bring these tools and beliefs into your coaching sessions?

A similar conceptual framework is LACE:

Listen to understand; Ask power questions; Challenge and support; Establish next steps and accountability

Within a coaching conversation, coaches and students have distinct but complementary roles:

Student	Coach
Set agenda	Keep student focused on the agenda
Self-reflect	Ask questions to promote self-discovery
Explore opinions and ideas	Generate possibilities; evaluate and broaden perspectives
Try out ideas; practice strategies	Provide guidance and feedback
Commit to using strategies independently	Ask questions to help develop a clear action plan
Agree to be held accountable	Brainstorm accountability measures

In your own words, how would you describe your role as a Peer Coach? How do you see your role changing as you move through the four steps of a coaching conversation?

OPEN-ENDED QUESTIONS

The use of open-ended questions is fundamental to coaching, across virtually all models and approaches. An open-ended question cannot be answered with a simple “yes” or “no,” which facilitates deeper conversations between coaches and peers. Many open-ended questions begin with the words “who,” “what,” “when,” “where,” or “how,” or with sentence stems like “tell me about...” or “walk me through...”

While “why” questions are also open-ended, they are often interpreted as abrasive or accusatory, which may be problematic in a coaching setting. Almost any “why” question can be rephrased to mitigate this effect; for example, instead of asking, “Why do you think you failed that exam?” a coach might say, “Tell me more about the exam” or ask, “What challenges did you encounter that kept you from getting the grade you expected?”

In the table below, generate a bank of open-ended questions that would fit well in each phase of UNC Chapel Hill’s Coach Approach model, and that you particularly like.

Phase 1: Set the Agenda 1. 2. 3.	Phase 2: Self-Reflect and Learn 1. 2. 3.
Phase 3: Explore Options and Actions 1. 2. 3.	Phase 4: Design and Commit to Plans 1. 2. 3.

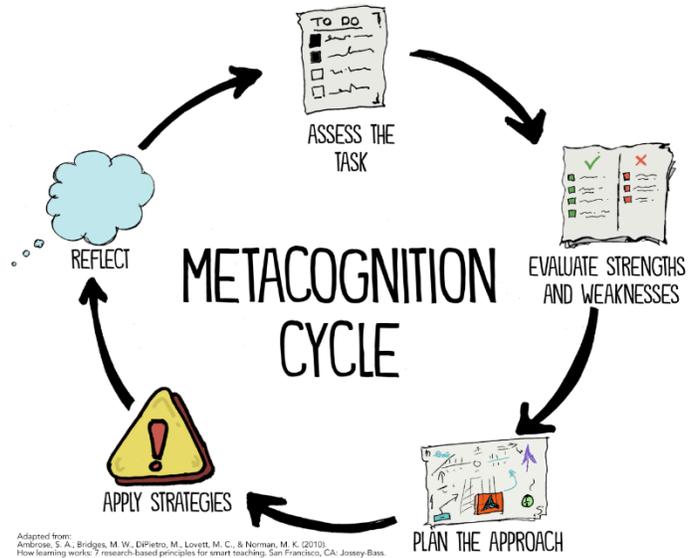
Activity adapted from UNC Chapel Hill’s “My Favorite Questions” handout.

THE METACOGNITION CYCLE

Metacognition refers to awareness and control of one's thinking and learning. This includes how to plan, monitor, and assess one's understanding and performance. It is the key to self-directed learning, and it is not a linear process; rather, it involves an ongoing process of planning, learning, and reflecting. To successfully implement the Coach Approach methodology, Peer Coaches are expected to familiarize themselves with the metacognition cycle, shown below.

Using the example of a student preparing for a final exam, the five phases of the metacognition cycle may be understood as follows:

1. **Assess the Task:** Establish what task is before them (final exam) and what they need to accomplish.
2. **Evaluate Strengths and Weaknesses:** Take stock of the tools, skills, or experiences that may help them complete the task (e.g., they feel comfortable with most of the course material, and they have strong study skills) and those that may hinder their performance (they missed much of the final unit due to illness, and they have to study for another exam the same week).



3. **Plan the Approach:** Decide how they will accomplish this task. For an exam, this might involve designing a study schedule, attending a review session, or seeking support from an academic mentor or professor.
4. **Apply Strategies:** Put the plan into action! This step includes both the preparation for the hypothetical exam and taking the exam itself.
5. **Reflect:** After completing the task, and especially after receiving feedback about their performance, the student should consider: Did they achieve their desired result? If so, what went well? If not, what didn't go well, and how can they use this information to adjust their approach to similar tasks in the future?

Works consulted:

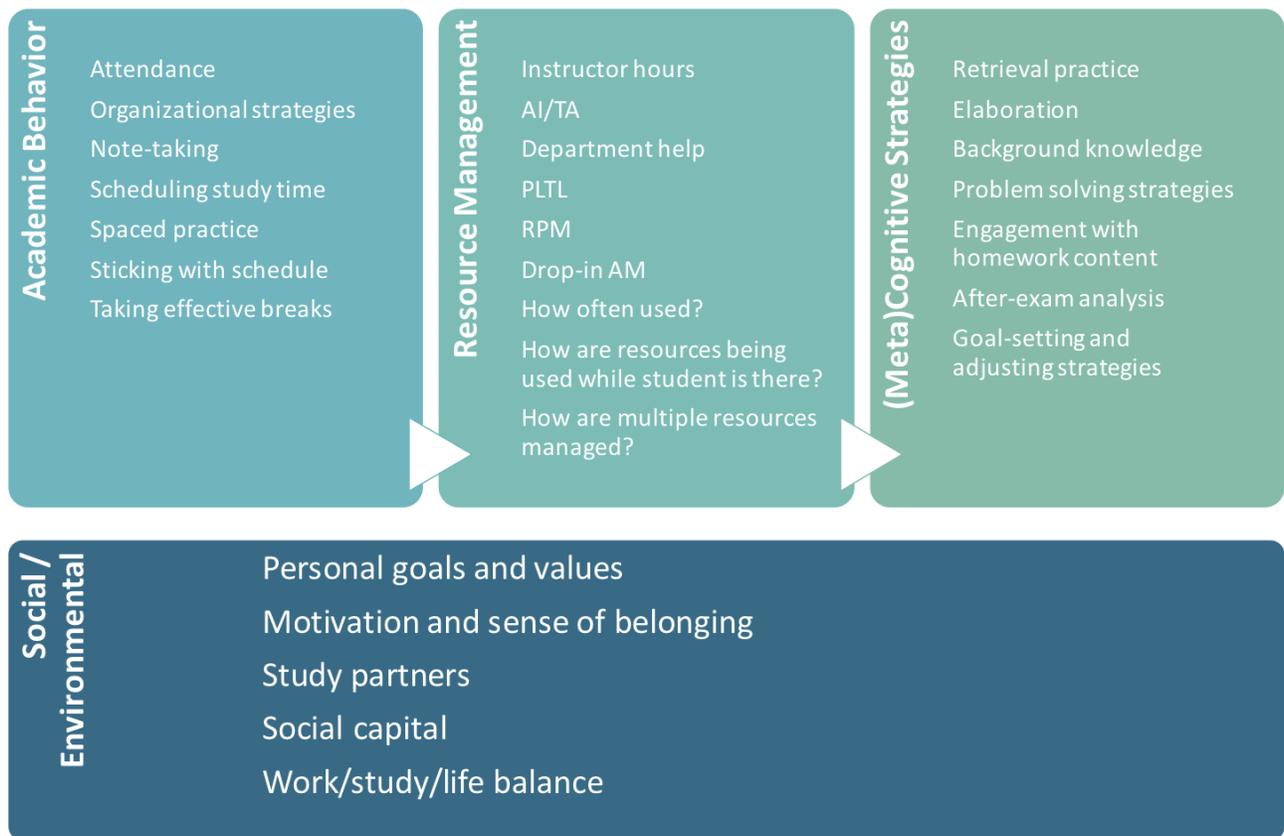
CIRCLE. (2018, September 24). *Supporting social identity and inclusion: Metacognition*. YouTube.
<https://www.youtube.com/watch?v=ykYQrjmmPV4>

Spencer, J. (2018, August 13). *Five ways to boost metacognition in the classroom*. Spencer Education.
<https://spencereducation.com/metacognition/>

COACHING WITH UNDERSTANDING MODEL

This model, developed by former WashU Learning Center staff members Jay Sriram and Liz Gilmore, illustrates the relationships between four domains of experiences and behaviors that affect students' academic performance. As seen in the graphic below, **academic behavior** (basic skills and habits) affects **resource management** (if and how students access support programs), which affects students' mastery of **metacognitive strategies** (knowledge and application of more advanced, evidence-based skills). All three of these domains are affected by **social/environmental factors**, including a student's social experience in college and their work/study/life balance.

Peer Coaches are encouraged to ask open-ended questions to learn more about their peers' experiences and identify the domain(s) in which they are struggling. This information can help student-coach teams determine where and how to implement new strategies. For example, a student who is struggling with resource management may find it helpful to examine their academic behavior and make changes to improve their solo studying, which will then help them identify the best supplemental resource(s) to supplement their learning.



ASSET-BASED THINKING

Asset-Based Thinking (ABT) is a simple mindset management process proven to promote greater resilience, optimism and confidence. Pioneered by psychologist Dr. Kathryn Cramer, ABT has shown people how to make small shifts in perception and thinking that have led to remarkable results in their work, their lives and the lives of those they touch.

Peer Coaches should promote ABT to help their peers retrain their attention to focus consistently on things that are working for them and what is possible, rather than things that are going wrong for them. The goal is to help students move away from shame and self-judgment, which are ineffective tools for self-improvement, towards **positive emotional territory** (i.e., curiosity, a sense of progress, hope, and confidence).

The differences between Deficit-Based Thinking and Asset-Based Thinking are outlined below:

	Deficit-Based Thinking	Asset-Based Thinking
Focusing on...	<ul style="list-style-type: none">• What you don't want• What you need• What is problematic• What you can't do• Who is against you• What is holding you back• What you stand to lose• Your setbacks	<ul style="list-style-type: none">• What you want• What you have• What is possible• What you can do• What is working• Who is with you• What is moving you forward• What you stand to gain• Your achievements
Leads to...	Self-criticism: <ul style="list-style-type: none">• Inner critic• Exaggerates faults & mistakes• Shame focused• Devaluing of personhood• Negative, problem- and past-focused	Self-guidance: <ul style="list-style-type: none">• Appropriate guilt or remorse• Focuses on what you could be more skillful• Positive, solution- and future action-focused

SEE-THINK-FEEL AWARENESS TOOL

Coaches can use the following series of questions to help students examine and reframe their thinking:

1. What am I **seeing** in myself, others, or this situation?
2. What am I **thinking** as a result of what I see?
3. How am I **feeling** as a result of what I am seeing and thinking?

Someone who is focused on a problem, or the downsides of a situation, may feel **overwhelmed**, whereas someone who is focused on the possibilities or upsides of a situation may feel **excited** and able to move forward.

SELF, OTHERS, SITUATIONS (SOS) AWARENESS TOOL

The SOS Awareness Tool is a tangible way to break down and name areas to look for assets or strengths. It is one way to do an “asset inventory.”

Self: Personal Assets (your own strengths and talents)

Can include your purpose, passion, resilience, courage, skills, subject matter expertise, emotional intelligence, confidence, commitment, ethics, etc.

Others: Relational Assets (what others can positively contribute because you are in community with them)

Can include collaboration, connectivity, mutual respect, creativity, empathy, trust, skills in giving and receiving feedback, resolving conflict, listening, advocacy, inspiration, etc.

Situations: Situational Assets (possibilities inherent in any situation, good or bad)

Can include challenges that could lead to breakthrough solutions, mistakes that will offer new insights and learning, and opportunities and provide for innovation.

How do you see yourself incorporating Asset-Based Thinking and these communication tools into your Peer Coaching sessions? What challenges do you anticipate?

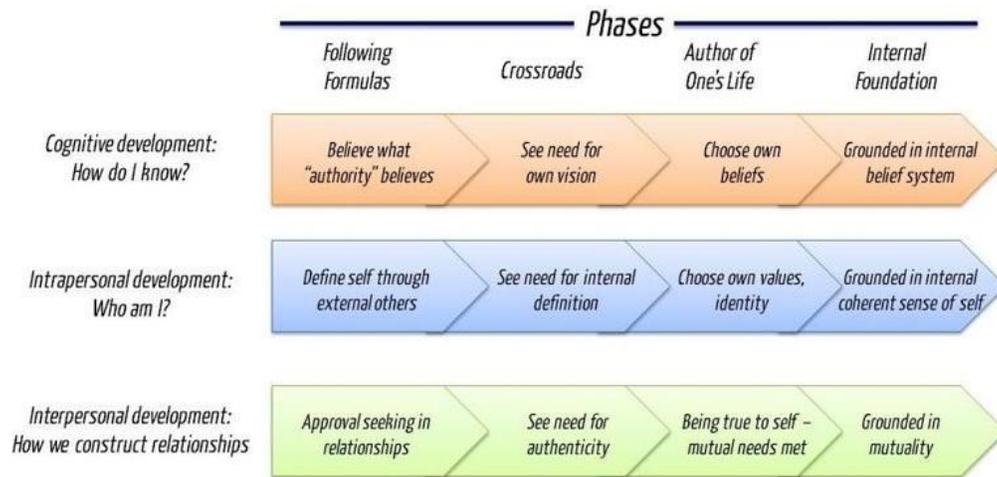
What kinds of experiences or stressors might contribute to a student’s Deficit-Based Thinking? How would you address them in your role, either directly or through referrals to other resources?

THEORIES ON LEARNING AND STUDENT DEVELOPMENT

Below are several theories which serve as a foundation to our support strategies. Understanding the premise of each model is useful when applying communication techniques, refining academic skills, and encouraging agency of one's learning.

MARCIA BAXTER MAGOLDA'S SELF-AUTHORSHIP

"Self-Authorship is the internal capacity to define one's beliefs, identity, and social relationships."

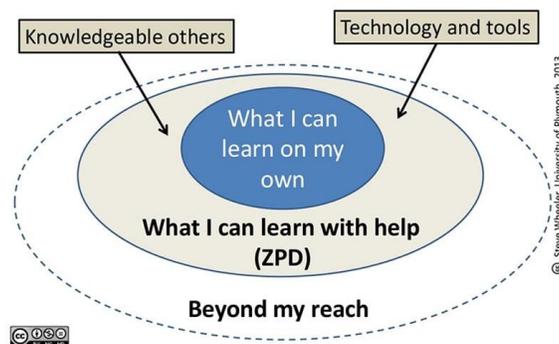


Read more: [Self-Authorship: The Foundation for Twenty-First-Century Education](#) (2007)

LEV VYGOTSKY'S ZONE OF PROXIMAL DEVELOPMENT

The zone of proximal development (ZPD) is a concept in educational psychology that describes the difference between what a learner can do independently and what they can do with help. It's also known as the zone of potential development. This is a constructivist model of learning which encourages attentiveness to an individual's 9 development stage, bolstered by scaffolding. **Peer Coaches are a form of scaffolding!**

Mcleod, S. (2025). Vygotsky's Theory of Cognitive Development. Simply Psychology. <https://doi.org/10.5281/zenodo.15680745>



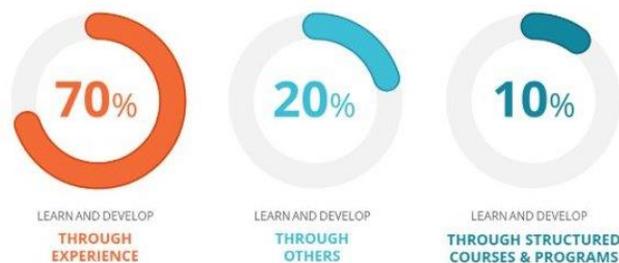
TERESA AMABILE AND STEVEN KRAMER'S PROGRESS THEORY

The “progress loop” describes a positive feedback cycle which includes positive emotions, motivation, and perceptions. This loop suggests that experiencing progress, even in small steps, leads to increased engagement and motivation, which in turn fuels further progress.



70-20-10 APPROACH TO LEARNING

Developed in the 1980s and gaining robust application in recent years, the 70-20-10 approach offers a strategic workplace learning framework. This model prioritizes experience, experiment and reflection, especially during challenging situations. Peer learning via collaboration and feedback is paramount.



How do you relate to these theories on learning and student development? How are they useful in the context of your Peer Coaching role?

COMMUNICATION, SETTING EXPECTATIONS, AND BOUNDARIES

Building trust and rapport is essential to a productive session. Below are useful considerations and strategies to center the student, create engagement guidelines, and establish boundaries.

EFFECTIVE COMMUNICATION STRATEGIES

According to Albert Mehrabian's 7-38-55 theory, developed in 1971, 7% of meaning is communicated through spoken word, 38% through tone of voice, and 55% through body language. This means that while strong verbal communication is an essential component of a successful coaching relationship, non-verbal communication plays an even more significant role in establishing the dynamic between coach and student.

Non-verbal communication includes gestures, posture, facial expressions, tone, use of silence, and eye contact. All these cues, taken together, signal a person's interest (or lack thereof) in an interaction or relationship. Peer Coaches should strive to maintain positive, open body language as described below:

Positive/Open	Negative/Closed
Eye contact (varies culturally, but often seen as a sign of respect)	Averted eyes (unless mirroring other party's behavior or stated preference)
Relaxed, open posture	Crossed arms
Nodding and other affirmations	Tense posture
Pleasant facial expressions	Unpleasant (or even neutral) facial expressions

Non-verbal communication is especially important for virtual sessions, where participants can only see each other's faces and shoulders. Make sure your expression and upper body language are friendly and welcoming!

Regarding verbal communication, Peer Coaches can use a variety of strategies to facilitate productive conversations, including the following:

- **Active Listening:** Listening to process and understand, instead of listening to respond. Sometimes, this means pausing for a moment to collect your thoughts before responding, and that's okay!
- **Reflecting / Paraphrasing:** Repeating what a student has shared in your own words, in order to make them feel heard and check your own comprehension of their story or priorities.
- **Open-ended questions:** Asking questions that cannot be answered with "yes" or "no." See [above](#) for more information.
- **I-statements:** Framing questions or statements in terms of your own observations, rather than making assumptions or judgments about the other speaker.

Common barriers to effective communication include jumping into problem solving too quickly, preaching, arguing, excessive talking or storytelling (on the part of the coach), and visible or audible impatience.

DEFINING THE COACHING RELATIONSHIP

Peer Coaches should begin every meeting by working with their peer to set an agenda. When meeting with a student for the first time, part of this agenda should be to define the coaching relationship—what kind of support is the student looking for, and what can the coach provide?—and to **design an alliance**.

Professional coach [Dr. Joy Zalis Kiefer](#) defines a “designed alliance” as follows: It is the defined safe and courageous space we create between us with a clear understanding of what each of us is agreeing and committing to within the context of our learning relationship. It is a clear articulation of the way we want to be in community with each other. To create psychological safety and inclusivity, it is important to make implicit norms and behavior explicit.

Here are some questions coaches may choose to ask themselves or their peers during an initial session:

- What is the service I provide? What is my role?
- What is the client’s role? Session attendance?
- How available am I outside of coaching sessions?
- If you could design me as your ideal coach, what qualities would be important to you? Can you agree to tell me openly if I don’t live into those qualities?
- If I could design you as an ideal client, what qualities would be important to me?
- In the past, what has helped you hold yourself accountable? This is not a “classroom.” If you do or don’t do the practices, I will ask you what you are learning.
- I value honesty and transparency. I will always come with my full curiosity, and I will tell you if something is not working. Can you commit to that also in this coaching relationship?
- If things are not progressing or things get difficult, how do you want me to be with that?
- Are there aspects of culture, heritage or other identities that you would like me to be aware of?
- Any questions you wish I would have asked you?

Given the time-limited nature of a typical Peer Coaching session, coaches should not expect to address all the above questions with every student they meet. However, they are encouraged to ask one or two of them if time permits, and they should be prepared to articulate their own expectations and values for coaching if asked.

What are your thoughts on the questions above? Which one(s) would you most like to ask during an initial coaching session?

BUILDING RAPPORT

The Merriam-Webster dictionary defines **rapport** as a friendly, harmonious relationship, especially one characterized by agreement, mutual understanding, or empathy that makes communication easy. From the beginning of every meeting, Peer Coaches should aim to develop rapport with students. With some students, this rapport may come easily; with others, it may be more challenging, especially given the time-limited nature of a typical Peer Coaching session.

UNIVERSAL NEEDS AND FEELINGS

Especially during the first two [phases of the conversation](#), coaches are encouraged to identify the needs and feelings their peers are communicating to them and reflect them back. This strategy helps students feel heard and at ease. It can also provide opportunities for students to correct any misunderstandings in a non-confrontational way. Coaches are encouraged to reference the lists below for inspiration during their sessions.

FEELINGS

Feelings are bodily felt experiences and tell us about our needs being met or not met, and about what we are observing, thinking and wanting.

<u>PEACEFUL</u>	<u>LOVING</u>	<u>GLAD</u>	<u>PLAYFUL</u>	<u>INTERESTED</u>
tranquil	warm	happy	energetic	involved
calm	affectionate	excited	effervescent	inquisitive
content	tender	hopeful	invigorated	intense
engrossed	appreciative	joyful	zestful	enriched
absorbed	friendly	satisfied	refreshed	absorbed
expansive	sensitive	delighted	impish	alert
serene	compassionate	encouraged	alive	aroused
loving	grateful	grateful	lively	astonished
blissful	nurtured	confident	exuberant	concerned
satisfied	amorous	inspired	giddy	curious
relaxed	trusting	touched	adventurous	eager
relieved	open	proud	mischievous	enthusiastic
quiet	thankful	exhilarated	jubilant	fascinated
carefree	radiant	ecstatic	goofy	intrigued
composed	adoring	optimistic	buoyant	surprised
fulfilled	passionate	glorious	electrified	helpful
<u>MAD</u>	<u>SAD</u>	<u>SCARED</u>	<u>TIRED</u>	<u>CONFUSED</u>
impatient	lonely	afraid	exhausted	frustrated
pessimistic	heavy	fearful	fatigued	perplexed
disgruntled	troubled	terrified	inert	hesitant
frustrated	helpless	startled	lethargic	troubled
irritable	gloomy	nervous	indifferent	uncomfortable
edgy	overwhelmed	jittery	weary	withdrawn
grouchy	distant	horrified	overwhelmed	apathetic
agitated	despondent	anxious	fidgety	embarrassed
exasperated	discouraged	worried	helpless	hurt
disgusted	distressed	anguished	heavy	uneasy
irked	dismayed	lonely	sleepy	irritated
cantankerous	disheartened	insecure	disinterested	suspicious
animosity	despairing	sensitive	reluctant	unsteady
bitter	sorrowful	shocked	passive	puzzled
rancorous	unhappy	apprehensive	dull	restless
irate, furious	depressed	dread	bored	boggled
angry	blue	jealous	listless	chagrined
hostile	miserable	desperate	blah	unglued
enraged	dejected	suspicious	mopey	detached
violent	melancholy	frightened	comatose	skeptical

UNIVERSAL HUMAN NEEDS/VALUES

The needs below are grouped into 3 meta-categories and 9 subcategories of core needs

<u>WELL BEING</u>	<u>CONNECTION</u>	<u>SELF-EXPRESSION</u>
Safety	Care	Freedom
confidence	acceptance,	adventure
comfort	affection	self-actualization
consistency	appreciation	aliveness
courage	fairness, justice	autonomy, choice
equanimity	generosity	courage
order	intimacy, closeness	creativity
predictability	kindness	fun
protection from harm	love	growth
security	mattering, importance	independence
stability	nurturing	innovation
shelter	unconditional pos. regard	joy, happiness
trust, reliability	valuing, prizing, dignity	spontaneity
	warmth, touch	wonder, discovery
Health	Empathy	Honesty
abundance	awareness	authenticity
balance,	acknowledgment	congruence
exercise, movement	communication	dependability
flexibility	compassion	integrity, trust
food, water, air, shelter	consideration	openness
nutrition, nourishment	presence	power, empowerment
prosperity, richness	recognition	presence
simplicity	receptivity	realness
sleep	seeing, being seen	reliability
sustainability	sensitivity	respect, honoring
wellness	understanding	
Peace	Community	Meaning
beauty	belonging	achievement, success
calm	companionship	appreciation, gratitude
ease, flow	collaboration, cooperation	celebration, mourning
energy, vitality	friendship, fellowship	challenge
enthusiasm	help, support	contribution
exuberance	inclusion, equality	efficacy, effectiveness
fun, joy, happiness	interdependence	excellence, mastery, skill
harmony	home	inspiration,
humor	hospitality, welcoming	learning, focus
play	mutuality, reciprocity	passion, commitment
recreation	partnership	purpose
rejuvenation	team	structure, discipline
rest, relaxation	synergy	vision, clarity
tranquility, serenity		wisdom

Handouts by John Kinyon, www.johnkinyon.com, www.mediateyourlife.com, (415) 710-2777

SELF-DISCLOSURE

In casual conversations, you might talk about yourself, your feelings, and your own life experiences to find and foster connections with others. In a counseling or therapy context, this is often referred to as **self-disclosure**. While self-disclosure can be a powerful tool to build rapport in a coaching setting, it is not required for a successful coaching relationship, and it can be harmful if practiced too often or inappropriately.

A good rule of thumb for self-disclosure is to avoid talking about yourself unless you can do so in a way that centers your peer's needs. For example, if a student is struggling with impostor syndrome, it may be appropriate for a coach to share about their own experience overcoming impostor syndrome; similarly, if a peer is struggling in a course that their coach has successfully completed, they could share the strategies that worked for them, with an acknowledgment that the student may benefit more from a different approach.

A useful acronym is WAIT: Why Am I Talking? Check in with yourself to make sure you are listening to understand, not just to respond, and that you are centering your peer's needs and experiences.

ICEBREAKER QUESTIONS & ACTIVITIES

For many students, the word "icebreaker" may evoke memories of structured activities in a school or camp setting, such as "Two Truths and a Lie" or the "Name Game." While these can be effective tools for Peer Coaches to help establish rapport in group settings, an icebreaker can also be a go-to question (or two) that a coach asks to start a conversation. These could be more general, such as "What is your favorite thing about WashU?" or more coaching-oriented, such as "What is something new you've learned about yourself this semester?"

How will you work to build rapport with students during your coaching sessions? How might your approach differ with a student who is shy and hesitant to talk about themselves, versus a student who is friendly and outgoing, but prone to tangents?

Describe your favorite icebreaker activities or questions. Even if they're silly, they're humanizing and effective!

INCLUSIVE FACILITATION & BIAS CONSIDERATIONS

Inclusive facilitation is a set of practices which actively engage with the diversity of a group in ways that increase awareness, content knowledge, cognitive sophistication, and empathic understanding of the complex ways individuals interact within systems and institutions. Research has shown that inclusive facilitation...

- Validates students' decisions to make use of support programs and resources.
- Helps students accept critical feedback as valuable.
- Increases students' sense of belonging, which is strongly correlated with academic success (persistence, grades, and motivation).
- Encourages students to develop a growth mindset.
- May help reduce [impostor syndrome](#).

The curb-cut effect is a great case study in inclusivity and universal design. See more [here](#) and [here](#).
And remember, a student's sense of belonging strongly correlates to academic success!

Peer Coaches are also encouraged to familiarize themselves with the concepts of negativity bias and stereotype threat and the ways they may affect students' academic experience.

Negativity bias is a cognitive bias that results in adverse events having a more significant impact on our psychological state than positive events. The negativity bias has a significant impact on our individual decision-making. Read more [here](#).

Stereotype threat refers to the risk of confirming negative stereotypes about one's racial, ethnic, gender, or cultural group. This phenomenon can lead to heightened stress, anxiety, and cognitive overload, which divert mental resources away from academic focus, performance, and relationship-building. Read more [here](#) and [here](#).

Below is a non-exhaustive list of strategies Peer Coaches can apply to facilitate more inclusive sessions:

- Avoid linking students' performance with "natural" ability or "talent"
- Communicate your belief that all students can succeed
- Emphasize struggle and challenge as important parts of the learning process.
- Avoid generalizations that may not include all students (e.g., living in a house, having two parents, going on vacation, watching football, etc.)
- Admit when you make a mistake and accept feedback from others.
- Present information and assess understanding in multiple ways.
- Actively self-question to challenge your own assumptions and biases.
- Help students manage feelings of stress and anxiety associated with the threat of fulfilling stereotypes about their identities.

Identity reflection activity: Take a minute to reflect on the ways in which you identify. Which categories from the list below resonate with you? Which ones do you think of most often? Which ones are less visible?

- Place of birth/national origin
- Gender
- Sexual orientation
- Race/ethnicity
- Religious/spiritual affiliation
- Socio-economic status
- Disability
- First language
- Family background
- Education background

Did you learn anything new about yourself? How might your experiences, words, and assumptions influence your Peer Coaching sessions?

SPECIFIC SUPPORT AND STRATEGIES

While the academic coaching models and philosophy outlined above can be applied in a variety of contexts, a Peer Coach's primary responsibility is to help their peers develop foundational academic skills. These skills are listed below, along with relevant coaching strategies and supplemental resources.

SETTING GOALS

Goal setting is an essential skill for success in college, as goals can give students direction and help them find the motivation to learn and achieve. The Learning Center encourages Peer Coaches and students to set goals using the SMART framework. SMART goals are Specific, Measurable, Action-Oriented, Realistic, and Time-Bound. Making sure the goals you set for yourself have these 5 attributes will help you to focus your efforts and identify actionable steps to achieve them, which makes them more manageable, increases motivation, and ultimately improves your chances of a successful outcome.

Below are some suggestions and questions to consider while creating SMART goals.

Specific:

- What exactly will you accomplish?
- Do you need to break your goal down into smaller objectives to give it specificity?
- Consider the “W” questions: Who, What, Where, When, and Why?

Measurable:

- How will you know when you have reached the goal? How can you evaluate whether you were successful?
- How will you measure your progress along the way?

Action-Oriented:

- What concrete steps must you take to achieve your goal? Is there a clear progression from one step to the next, and does each bring you closer to success?
- Does your goal include active or passive language?

Realistic:

- Is achieving this goal realistic with effort and commitment? Are the steps to achieving this goal relatively clear?
- Do you have the resources to achieve this goal? If so, what are they? If not, how will you get them?
- What are some potential obstacles and challenges to success, and how do you plan solve or account for them?

Time-bound:

- When will you get this done?
- Does the completion date create a practical sense of urgency?
- Do the action items required to accomplish your goal have their own deadlines?

Here is an example of how the SMART framework can be used to improve a vague, non-specific goal:

SPECIFIC	MEASURABLE	ACTION-ORIENTED	REALISTIC	TIME-BOUND
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Example: "I'm going to be more prepared for my next exam." Let's break this down.

I will review my notes three times before the next exam.	I will add three 1-hour blocks into my planner to review my notes.	I will tell my roommate and set a timer each time I review my notes.	I have time in my schedule and feel confident in the quality of my notes.	I am committed to three 1-hour blocks and the next exam is in one week.
--	--	--	---	---

If a student finds that the SMART framework as stated here does not work for them, they may find it helpful to experiment with other criteria; [a list can be found here](#).

Try reframing one of your personal goals using the SMART framework.

Start by sharing your original goal, then use the table below to break it down:

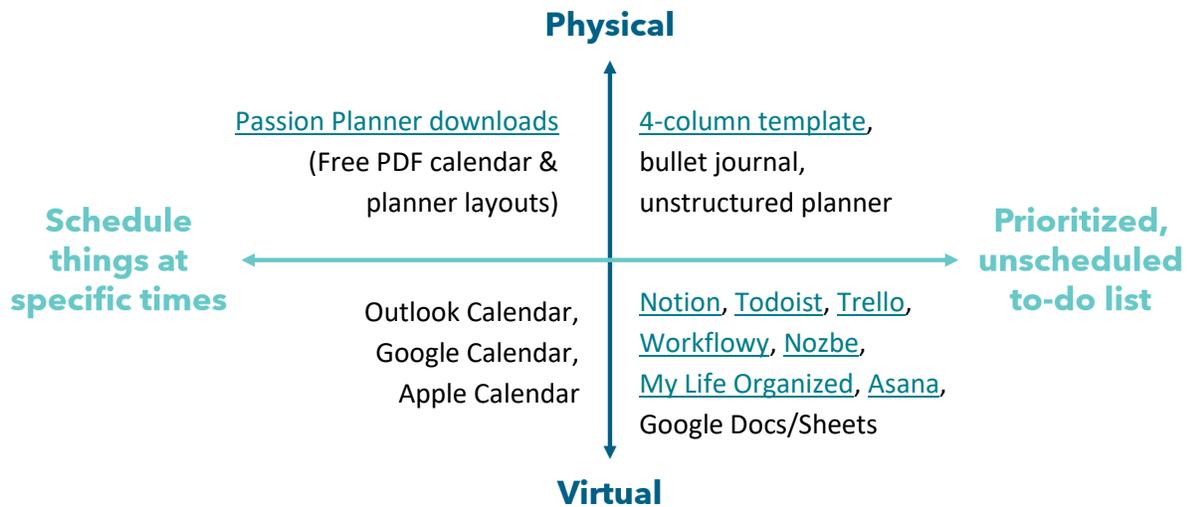
SPECIFIC	MEASURABLE	ACTION-ORIENTED	REALISTIC	TIME-BOUND

Which of the five components of the SMART framework do you find most useful?

TIME MANAGEMENT

The key to successful time management in college is to plan ahead. There is no perfect “one size fits all” strategy for staying organized and budgeting your time, so students may need to experiment a bit to find a system that works for them.

Peer Coaches are encouraged to use the “Spectrums of Time Management,” pictured below, as a resource to help students to reflect on their current practices and explore new time management resources.



Here are some evidence-based strategies and question prompts to share during a coaching conversation on this topic:

1. Use a planner or calendar to stay organized.
 - a. What system do you currently use to manage your schedule? What aspects of this method do you like or dislike?
 - b. What do you usually plan for in your schedule? Is it comprehensive enough to meet your needs outside of firm regular commitments? (e.g. office hours, study hours, mentoring sessions)
2. Make planning a habit.
 - a. Can you tell me about how you maintain your planner/calendar?
 - b. How frequently do you update it?
 - c. What factors help you maintain a consistent and accurate scheduling system? What factors make it harder?
 - d. How much flexibility do you give yourself when you create your schedule?
 - e. Does your method of scheduling bring you more peace or more stress?

3. Engage in self-reflection to identify when you are most productive.
 - a. What aspects of your schedule reflect your habits and strengths? Are there any aspects that work against them?
 - b. What conditions are most conducive to you meeting your schedule goals? (e.g. time of day, study environment, presence of music, presence of other people)
4. Create to-do lists with set deadlines; consider using the [template](#) below.
 - a. What strategies do you typically use to prioritize tasks? Have these strategies been helpful?

To-Do Item	Time Needed	Deadline	Priority Level			
			1	2	3	4

5. Examine the role of urgency in your time management system.
 - a. How do you typically decide what tasks are most urgent? How accurate have these decisions been in the past?
 - b. How do you take care of yourself when you have an urgent task that may bring up feelings of stress and anxiety?
 - c. Consider discussing the matrix below to determine the best urgency-driven time management plan:

	Importance	
Urgency	Important, Urgent (Do it now!)	Not Important, but Urgent (Delegate, if possible)
	Important, but Not Urgent (Schedule a time to do it)	Not Important, Not Urgent (Postpone or discard from the to-do list)

6. Break large tasks into smaller, more manageable sub-tasks.
 - a. Consider using a hypothetical situation to prompt reflections on breaking up tasks:
 - i. Imagine you have another [test, paper, project, etc.] due in two weeks. Can you walk me through a timeline of when you would prepare for this and how you might plan to break up the tasks?
 - b. If the student already breaks up the tasks into sub-tasks, consider reflecting on the accuracy of their time allocations for each sub-task:
 - i. Do your plans for working on specific parts of your [study plan, project, paper outline, etc.] tend to reflect the actual amount of time it takes you to complete these tasks?
 - ii. How does this time differential affect your other classes and commitments (this includes personal necessities)?
 - iii. What are some of the ways that you could adjust your plan to fit the reality of your needs for this larger task and the smaller sub-tasks you identified?

To-Do Item	Time Needed
Brainstorm paper topic	1 hour
Research	2 hours
Outline paper	1 hour
Write introduction	1 hour
Write conclusion	1 hour
First Draft	2 hours
Take to Writing Center	1 hour
Revise Draft	2 hours

7. Reward yourself for completing tasks on time.
 - a. Can you tell me about how you incorporate breaks into your study time? Does it typically feel like enough time/feel refreshing?
 - b. How do you reward yourself for completing your academic goals within the time period you planned for them?
 - c. How do you schedule time for things you like to do?

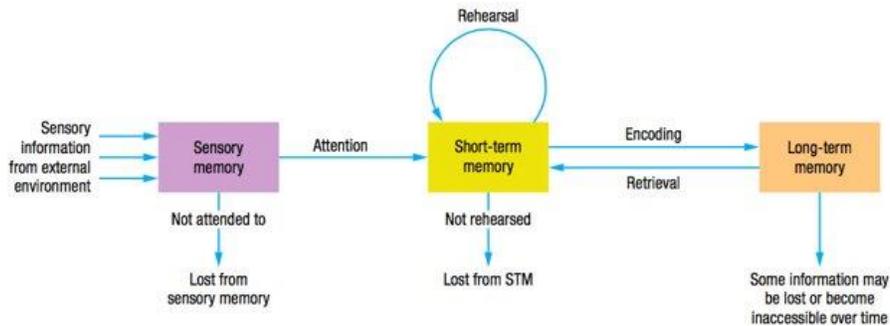
Students can learn more about time management on the Learning Center’s website:
[Time Management & Productivity Strategies](#)

Brainstorm 2-3 open-ended questions that you could ask a student to help them identify and articulate their specific challenges with time management.

How would you support a student whose time management system is very different from the one you personally use?

MEMORY AND TIME MANAGEMENT

It is useful to recall how our working memory can inform time management. The process of sifting, organizing and prioritizing new content is visualized below. Through active maintenance, we are always building a knowledge archive where [short-term memory](#) retrieves long-term stored information and thus encodes content.

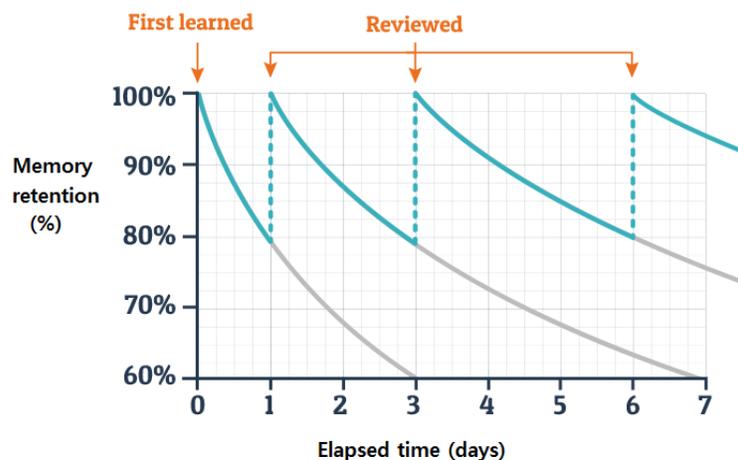


Cognitive load is the amount of information our working/short-term memory can hold at a time; most can hold 3-5/up to 7 chunks at a time. For example, see the Learning Center phone number below, before and after chunking. Chunking applies to both content and planning.

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And don't forget [Ebbinghaus' Forgetting Curve!](#) The more we interact with content, the more it encodes into our long-term memory. Regular interactions with content will flatten the curve! See our [semester planner template](#) for a big picture view in addition to the weekly plotter.



STUDY STRATEGIES

One of the biggest challenges many students face in navigating the transition from high school to college is learning how to study. The cognitive psychological scientists behind [The Learning Scientists](#) share six evidence-based study strategies that students can apply to enhance their own learning. The printable graphic below is also available through the Learning Center's [academic skills resource library](#).



Content by Yana Weinstein (University of Massachusetts Lowell) & Megan Smith (Rhode Island College) | Illustrations by Oliver Caviglioli (teachinghow2s.com/cogsci)
Funding provided by the APS Fund for Teaching and Public Understanding of Psychological Science

More information, including detailed, downloadable posters about each of the six strategies, can be found on the [Learning Scientists website](#).

In your own words, describe each of the six strategies and a time that you have used (or could have used) them in your own academic life.

Concrete Examples:

Dual Coding:

Elaboration:

Interleaving:

Retrieval Practice:

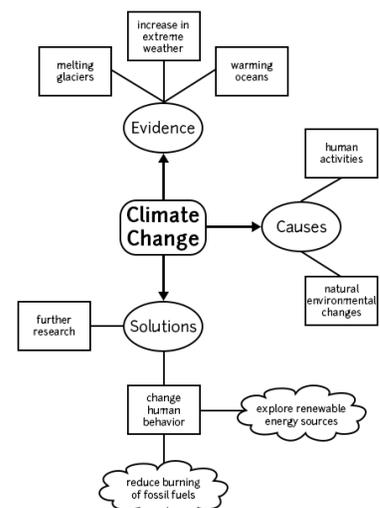
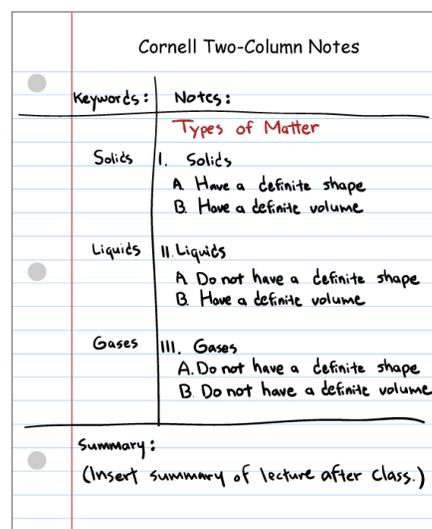
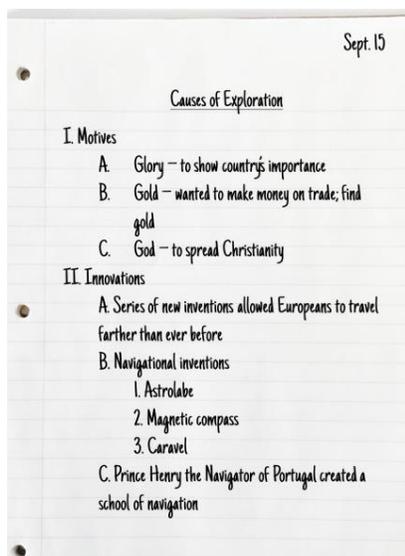
Spaced Practice:

NOTE TAKING

Taking notes, reviewing them, and synthesizing information positively affects your learning process. Research has shown that taking notes actively can make you more likely to remember information and can help you perform better on exams. Note-taking and synthesizing notes will help you gather notes from various sources (lectures, texts, etc.). It can help you keep course materials more organized in an easy to comprehend manner that will make exam preparation easier.

Below are some key note-taking strategies that Peer Coaches can share with students:

1. Don't try to write or type what the professor is saying word-for-word. Instead, **paraphrase**.
 - a. If you are too focused on trying to transcribe the lecture, you will miss important information, as you will not be synthesizing the information as you go.
 - b. Instead of transcribing, try to listen for verbal cues that indicate how information should be organized, or which information is important. Your instructor may repeat something, use a different tone, or explicitly stress a concept's importance.
2. If possible, try handwriting your notes instead of typing them.
 - a. This will force you to synthesize and paraphrase information as you go, since most people cannot write as quickly as they can type.
 - b. Additionally, research suggests that engaging multiple senses helps the brain retain information more effectively.
3. Write notes you will use. There is no one-size-fits-all strategy for taking notes; different formats will work better for different people, or even different classes. You may need to experiment with different formats at the beginning of each semester, and that's okay!
 - a. Common note-taking formats include outline notes, Cornell notes, and concept maps (see below). These examples are not exhaustive, but they may be a helpful starting point.



4. Preview the lecture agenda or reading material before you start taking notes.
 - a. This can help you determine the most effective way to structure your notes.
 - b. You may also be able to identify potentially challenging concepts in advance, which will prompt you to pay closer attention when reading the material or discussing it in class.
5. Mark topics you don't understand or didn't finish writing down so you can return to them later.
6. Expand and review your notes after class. Notes can only help you learn if you remember to look at them after you write them!
 - a. Clarify or expand on any topics you marked during class.
 - b. Swap notes with a classmate to gain another perspective.
 - c. Find or create concrete examples of abstract or theoretical concepts.
 - d. Incorporate dual coding by finding ways to represent information visually in addition to text. Depending on the subject, this could involve drawing and labeling a diagram or creating a concept map, among other approaches.

Students can learn more about taking notes on the Learning Center's website:
[Note Taking Strategies](#)

What questions would you ask students (or encourage them to ask themselves) to determine which note-taking style would be most useful for a particular course?

How would you support a student who has trouble processing information during class and feels that their instructor is talking too fast for them to write anything down?

GROWTH MINDSET

A **growth mindset** is the belief that intelligence is not an innate, unchanging quality, and that one can master any skill or concept with enough time, effort, and practice. Much of the current research on intelligence supports this theory. The opposite of a growth mindset is a **fixed mindset**, which occurs when one believes that they have been born with all the intelligence or aptitude they will ever possess, and they are simply not equipped to succeed in some domains.

A student's mindset and beliefs about intelligence can affect their motivation and approach to work, which can in turn affect their academic performance. The graphic below illustrates some key differences between students with a fixed vs. growth mindset:



The following are common signs that a student has a fixed mindset about the class or task before them:

- “I’m not an [X] person”
- Gives up easily
- Highly self-critical
- Ignores useful negative feedback
- Sees effort as pointless, or a sign of unintelligence
- Views the success of others as a threat
- Strongly resists any sort of challenge
- Avoids failure at all costs, while striving for success
- Criticizes or judges others

When supporting students who are stuck in a fixed mindset, Peer Coaches are encouraged to offer **strategy feedback**, as opposed to comfort feedback. Comfort feedback can make a student feel heard (e.g., “Yeah, this is a tough class, and I know a lot of students struggle with the second exam”), but may *reinforce* a fixed mindset unless accompanied by strategy feedback. Keeping with the example in the previous sentence, appropriate strategy feedback could include specific [study strategies](#), or a suggestion that the student [reflect](#) on their exam performance to determine how to refine their approach to the next one.

Other potentially useful strategies to foster a growth mindset include:

- Emphasizing the student’s strengths – everyone has them! At the very least, the student reached out to a Peer Coach for support, which can be a big step that deserves recognition.
- Celebrate mistakes as learning opportunities.
- Encourage students to develop **learning goals** in addition to or instead of performance goals. Performance goals are often focused on grades (e.g., “I need to earn at least an 88.6% on my final exam to pass the course”), whereas learning goals focus on the skills or information a student needs to master to succeed (e.g., “I will complete practice problems until I can apply this concept without checking my notes”).
- Share their own personal examples of academic challenges or a struggle with a fixed mindset, where helpful and appropriate.
- Share their own academic [goals](#) and encourage students to set their own goals.

Students who are interested in developing a growth mindset may find it helpful to learn about the science of learning and neuroplasticity. [This short video](#) by Sentis is a great starting point!

What signs of a fixed mindset have you noticed in yourself or others?

Think back to a time you were stuck in a fixed mindset (not necessarily in an academic setting). What experiences or advice helped you move towards a growth mindset?

MANAGING PROCRASTINATION

Procrastination is the act of choosing to do something that is less of a priority in order to avoid tasks that are more challenging or unpleasant. It is often a coping mechanism that provides temporary relief for longer term problems. Procrastination is much more than a time management problem. The first step to overcoming procrastination is to understand reasons for delaying the tasks. Below are some concrete strategies and question prompts Peer Coaches can use to help students understand and manage procrastination.

1. Developing Awareness

- a. What kind of tasks do you typically procrastinate on?
- b. What are some of the reasons why you might procrastinate on these tasks?
- c. What feelings come up for you when you notice that you have procrastinated?

2. Brainstorm Strategies

- a. Have you ever tried any strategies to reduce procrastination? How did they go for you?

Reasons for Procrastination	Brainstorming Questions
I don't feel like doing it	<ul style="list-style-type: none"> • What are your long-term goals? • How does completing this task or course relate to achieving your long-term goals? • How would this task help you grow in your skills? • What are the consequences of not doing this task? • What are some strategies you have used in the past to find motivation to complete a task you did not want to do?
I don't know how	<ul style="list-style-type: none"> • Who can you reach out to for support? • How have you approached this task? Are there any ways to break it down? • What aspects of this task seem the hardest? What aspects seem the most manageable?
I don't know the prerequisite information / it is too hard	<ul style="list-style-type: none"> • What resources are available to you through the course? • Who can you reach out to for support? • What are some strategies you have used in the past to overcome challenging tasks in the past? How do you think they helped? Can they be applied to your current situation?
What if I don't do it well?	<ul style="list-style-type: none"> • Can you tell me about a time where you thought you were not going to succeed, but did? What strategies did you use? Can you apply them to your current situation? • What thoughts or actions made it harder to do well? How can you use this insight to promote your success?
It is boring	<ul style="list-style-type: none"> • How does this task contribute to you achieving your long-term goals? • How have you overcome boredom in order to do other important tasks (e.g. chores)? How did you eliminate distractions or create motivation to do these tasks? • What do you usually do when you try to accomplish this task? Which practices are helping? Which are harming?
I waited too long to do it	<ul style="list-style-type: none"> • What do you think is the reason that you waited longer than you would have liked to start this task? • Did you create a plan beforehand? What worked? What didn't? If not, are you interested in developing a plan for future projects?

3. Create goal or action plan; consider using the template below:

Task that you procrastinate on often	Why do you procrastinate?	What do you usually do instead?	What is your strategy to overcome procrastination?

4. Reflective questions to consider while revising the action plan:

- a. Does this plan seem realistic given your timeline, schedule, and habits?
- b. What spaces have you found to be most conducive to effective studying?
- c. When will you know if you need to reach out for help?
- d. Will a rewards/punishment system work? What “if-then” rewards motivate you?

5. Predict and Manage challenges

- a. What are some of the activities you do when you are procrastinating on a particular task?
- b. What are some strategies that you could implement to minimize access to these other activities when you need to work on a task that you would normally procrastinate on?
- c. After going through this action plan, how prepared do you feel to challenge patterns of procrastination? What are the biggest challenges you anticipate? The biggest strengths?

6. Practice self-compassion

- a. What are some ways that you can practice self-compassion as you start this journey of working on procrastination habits?

Students can learn more about managing procrastination on the Learning Center’s website:
[How to Reduce Procrastination](#)

What other strategies would you recommend to a student who is struggling with procrastination? You can draw from your own experience, as long as you do so in a way that centers the student’s perspective and needs.

REFLECTION

Reflection is an important step in the [metacognition cycle](#) that many students skip, but by viewing exams, papers, and other assessments as part of an ongoing learning experience instead of an isolated event, students can learn from their mistakes, build on their strengths, and set themselves up for long-term success. By engaging in active, intentional reflection, students can...

- Process the experience mentally and emotionally, then move on.
- Anticipate and prepare for future challenges.
- Re-evaluate and improve their plans and goals.
- Transfer and adapt learning to new contexts and tasks.
- Develop independence as learners.

Peer Coaches should encourage students to ask reflective questions throughout their learning process. Below is a non-exhaustive list of examples, courtesy of [UNC Chapel Hill's Learning Center](#).

How did I get to this answer? How do I know it's correct?

Does this answer make sense given the information provided? Why or why not?

What did I hear/read that conflicts with my prior understanding?

How did what I just heard/read relate to what I studied previously?

What questions are popping up during class and when I study?

What are some other examples of self-reflective questions that students might ask themselves when learning or reviewing information?

[Gibbs' Reflective Cycle](#) is a theoretical model, developed in 1988 by Professor Graham Gibbs, that provides a structured framework for experiential learning through a structured six-stage process of reflection. This cyclical model, as opposed to a linear one, emphasizes the importance of continuously revisiting experiences, analyzing them from different angles, and using the insights gained to inform future actions and improve decision-making.

Try using the following graphic during a peer coaching session!

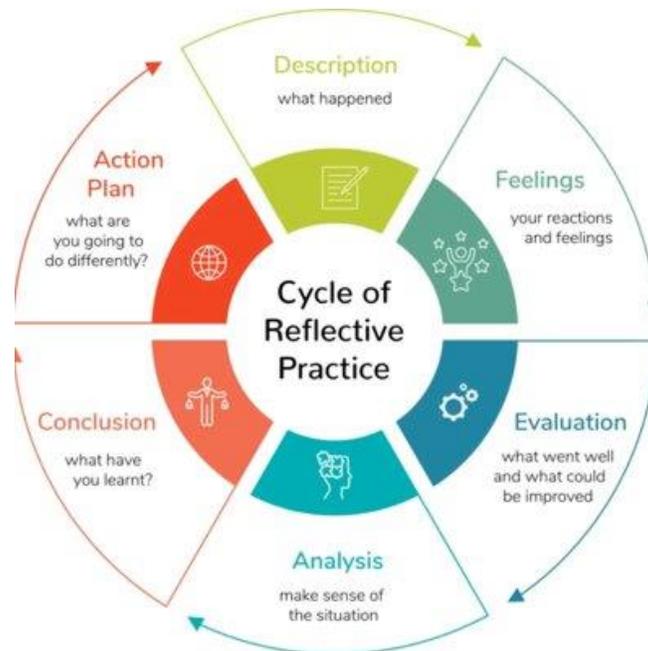


Image courtesy of [medium.com](#)

Students can learn more about reflection and access a huge bank of exam self-reflection questions on the Learning Center's website: [Post-Exam Reflection Worksheet](#)

Students can be reluctant to reflect on past exams or assignments due to feelings of shame about a less-than-ideal grade or performance. What would you say to a student in this situation?

ADDRESSING TEST ANXIETY

Test anxiety can be defined as a situation-specific anxiety experienced in evaluative situations. This includes the worry, nervousness, and/or bodily responses (i.e., sweating, trembling, increased heart rate) you feel in response to a situation where you're getting evaluated (written or oral exams, presentations, driving tests etc.).

Although low levels of nervousness or stress before a test are fairly common and may even be helpful, it is thought that test anxiety lowers test performance by enabling students to shift attention from the evaluative situation to themselves. In addition, it is suggested that individuals exhibiting test anxiety struggle with re-allocating mental resources to solve various tasks, impeding test performance.

As a Peer Coach, you are encouraged to ask open-ended questions to explore to help students plan ahead to reduce test anxiety:

1. Ask about study habits:
 - a. How have you been studying for your exams?
 - b. How does your study environment replicate the testing environment? (e.g. under time pressure, with no notes or books, in a well-lit, quiet, relatively distraction-free space)
 - c. What strategies have you tried in the past that have made you feel more confident before an exam?
 - d. What study strategies have been least helpful for you?

2. Ask about connections to resources:
 - a. Who have you spoken to about your test anxiety? Were they supportive?
 - b. What/who are some potential resources you could reach out to in order to see if you are studying effectively for the exam? (e.g. TA/AI)
 - c. Affirm that it can be difficult to reach out for help, especially from a professor, but that it does not hurt to ask!

3. Ask about non-academic exam preparation:
 - a. What do you do to take care of your body and mind in the days leading up to the test? (e.g. sleep, hydration, nutrition, caffeine intake)
 - b. How do you incorporate breaks from studying to relax, exercise, meditate, or engage in another form of self-care?
 - c. Are there any other ways you wish you could prepare physically, spiritually, or emotionally before an exam that you have not tried yet?

4. Ask about feelings related to the exam:
 - a. What aspect of the test brings you the most anxiety?
 - b. Can you think of anything that would help make this exam feel less threatening?
 - c. What would success on this exam look like for you?
 - d. How will you feel when the test is over, and you have done well? What will that look like?

5. Ask about mindfulness and breathing strategies:
 - a. What mindfulness and breathing exercises have you tried, and do you find them helpful?
 - b. Would you like to learn more about some techniques that you could use before, during, or after an exam?

6. Ask about preparation for the day of the exam:
 - a. What are some steps you could take to feel more prepared to go take the exam? (e.g. arriving early, gathering materials ahead of time)

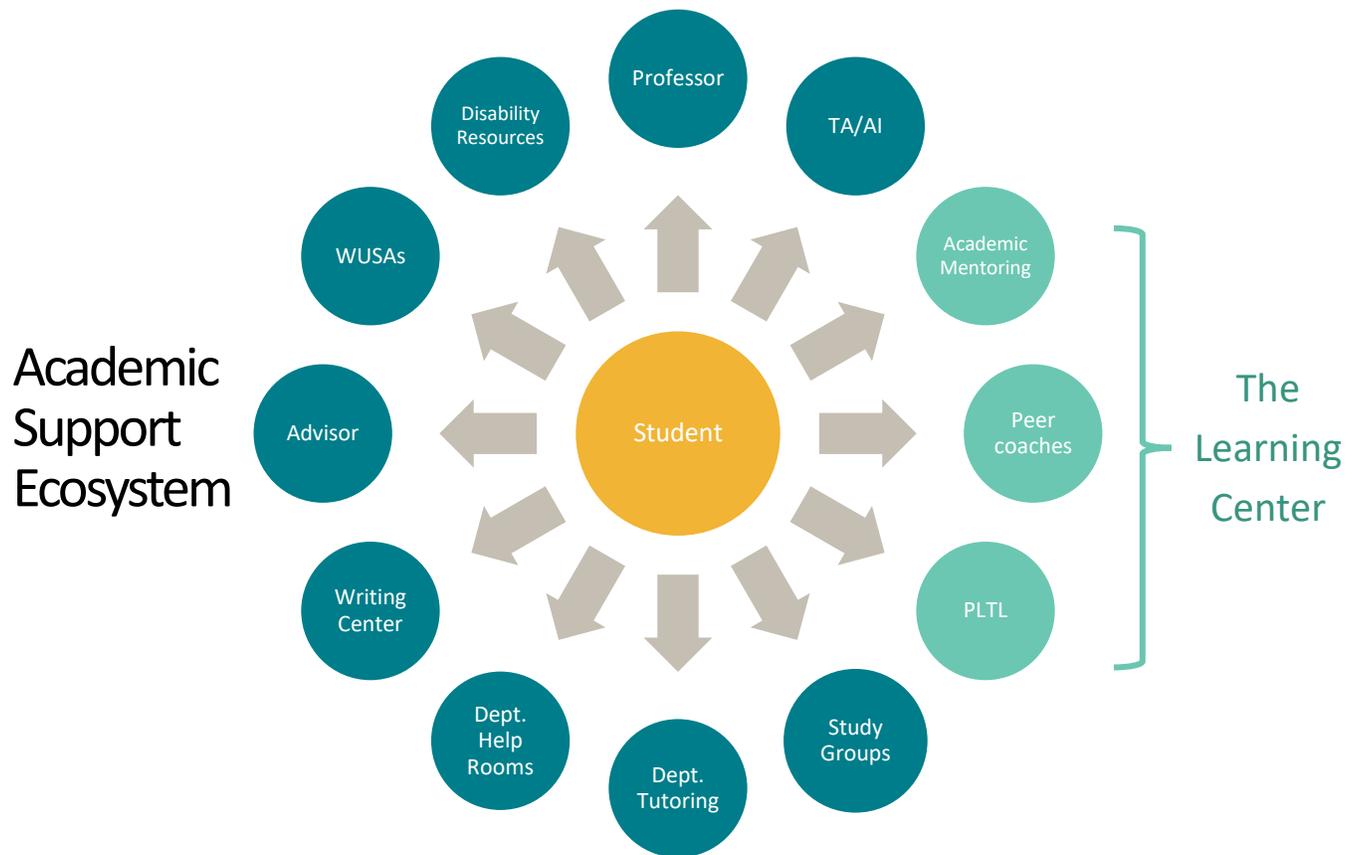
Students can learn more about managing test anxiety on the Learning Center's website:
[Managing Test Anxiety](#)

What other strategies would you recommend to help a student reduce their test anxiety?

How would you support a student whose test anxiety is having a significant negative effect on their well-being, or seems to be affecting other domains of their life?

ACADEMIC SUPPORT ECOSYSTEM: RESOURCES & REFERRALS

Below is a graphic that Learning Center staff often share with current and prospective students to illustrate the diversity and quantity of academic support that is available both within and outside of our office. Peer Coaches are encouraged to familiarize themselves with the Academic Support Ecosystem and are welcome to share this graphic with peers.



What would you emphasize when sharing the Academic Support Ecosystem with a peer? Are there any resources you would add?

OTHER LEARNING CENTER RESOURCES

Peer Coaches are expected to be familiar with and able to make referrals to other Learning Center resources, including:

- [Peer-Led Team Learning \(PLTL\)](#): Peer Led Team Learning is a model of collaborative learning that supplements General Chemistry, Calculus, and Physics courses at WashU. In PLTL, 8-10 students work together on a packet designed to develop course-relevant problem-solving skills in a study group facilitated by a Peer Leader. Students must sign up for PLTL courses during the first week of classes.
- [Residential Peer Mentoring](#): Drop-in support for Calculus and General Chemistry courses; sessions take place in residence halls on the South 40. Students can attend as many sessions as desired, as there is no attendance policy. This type of mentoring is most helpful when students have questions about specific concepts or problems.
- [Drop-in Academic Mentoring](#): Mentoring sessions (similar to RPM hours) for a variety of large lecture courses besides Calculus and Chemistry; sessions are held in various locations, typically on the Danforth campus.
- [Matched Academic Mentoring](#): Small group support for eligible students who are struggling in foundational courses due to gaps in their foundational knowledge, learning disabilities, or other challenges. Students request support by filling out a form; staff typically follow up within 10 business days.
- [Study Group Finder](#): Fill out a form to either request to join a study group for a specific course or pre-professional test prep, or let the Learning Center know about an existing group that is open to adding new members. If two or more students express interest in forming a study group for the same course, the Learning Center will connect them via email.

THE CENTER FOR TEACHING AND LEARNING

The Learning Center is one of three divisions that make up the [Center for Teaching and Learning](#). While the other two divisions, [Educational Development](#) and [Classroom Services](#), primarily support teaching faculty, postdoctoral scholars, and graduate students, they also offer support and resources to support the Learning Center's staff and mission. These include, but are not limited to:

- [Events and workshops](#) on a variety of topics, some of which may be open to undergraduate students.
- Tutorials, workshops, and updates regarding [educational technology](#) tools, including AI tools and resources like [Read&Write](#), an assistive technology that supports students in reading, writing, and studying.
- A detailed, searchable [classroom directory](#) that can help students learn more about campus spaces or find a suitable location for an extracurricular event.
- Presentation and professional development opportunities for Peer Coaches and other Learning Center employees, who are often invited to participate in panels, focus groups, and other events that address students' needs and experiences.

CAMPUS RESOURCE DIRECTORY

During meetings, Peer Coaches may learn that students are in need of support from campus resources outside the Learning Center. Coaches may also find it helpful or necessary to make use of these resources to support their own academic success and well-being.

CAMPUS RESOURCE	RESOURCES / PROGRAMS / SERVICES OFFERED	WEBSITE AND CONTACT INFORMATION
Disability Resources	<ul style="list-style-type: none"> Housing accommodations Academic/testing accommodations Note-taking Reduced course load 	<p>disability.washu.edu</p> <p>disabilityresources@wustl.edu</p>
Writing Center	<ul style="list-style-type: none"> Writing help appointments Speaking studio Personal statement assistance Workshops Thesis writing support 	<p>writingcenter.wustl.edu</p> <p>writing@wustl.edu</p>
Relationship and Sexual Violence Prevention (RSVP) Center	<ul style="list-style-type: none"> Housing, academic, and protective order accommodations after sexual assault Implementation of a no-contact order Medical and counseling services 	<p>rsvpcenter.washu.edu</p> <p>rsvpcenter@wustl.edu</p> <p>(314) 935-3445</p>
Center for Diversity and Inclusion / Bias Reporting	<ul style="list-style-type: none"> Diversity and inclusion self-study guides Bias report and support system 	<p>cdi.washu.edu</p> <p>(314) 935-7535</p>
WashU Cares	<ul style="list-style-type: none"> Case management for struggling students Coordinate on- and off-campus resources Report student in need of support 	<p>caresteam@wustl.edu</p> <p>File a Care Report</p> <p>(314) 935-3566</p>
Student Health Center	<ul style="list-style-type: none"> Medical care Pharmacy Psychiatry 	<p>studenthealthcenter.washu.edu</p> <p>(314) 935-6666</p>
Center for Counseling and Psychological Services	<ul style="list-style-type: none"> Mental health counseling Mental health emergency and crisis response Group therapy and skill-building 	<p>counseling.washu.edu</p> <p>(314) 935-6695</p>
Center for Career Engagement	<ul style="list-style-type: none"> Career coaching and planning Assessments and skills training Access to job opportunities and resources through Handshake platform 	<p>careers.wustl.edu</p> <p>(314) 935-5930</p>